



Molemole Municipality

2018/2019

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

FOURTH QUARTER REPORT

Vision: "A developmental people driven organisation that serves its people"

Mission: To provide essential and sustainable services in an efficient and effective manner.

Table of Contents

1. INTRODUCTION AND BACKGROUND	3
2. PURPOSE	3
3. LEGAL REQUIREMENTS CONSIDERED WITH THE DEVELOPMENT OF THE SDBIP.....	3
4. REPORTING ON SDBIP	4
4.1 QUARTERLY REPORTING.....	4
4.2 MID-YEAR REPORTING.....	4
4.3 ANNUAL REPORTING	4
5. THE FINANCIAL PERFORMANCE REPORT FOR THE 4th QUARTER OF THE FINANCIAL YEAR 2018/2019	6
5.1 Revenue	6
5.2 Comments on 4th Quarter revenue by Source	8
5.3 Operating Expenditure	9
5.4 Comment on Operating Expenditure	10
5.5 Capital Expenditure	10
5.6 Comment on 4th quarter Capital Expenditure	11
5.7 THE CASH FLOW STATEMENT FOR THE 4th QUARTER OF THE FINANCIAL YEAR 2018/2019 11	14
5.8 DEBTORS	15
6. Departmental Scorecard.....	15
6.1 Department of Local Economic Development and Planning	15
6.2 Technical Services	21
6.3 Community Services	26
6.4 Corporate Services Department.....	29
6.5 Municipal Manager's Office	35
6.6 Budget and Treasury.....	45

1. INTRODUCTION AND BACKGROUND

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA) section 69 (3) (b). Circular 13 of the National Treasury stipulates that, "the SDBIP gives effect to the Integrated Development Plan (IDP) and the budget of the municipality and will be possible if the IDP and the budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the municipality, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and are implemented by the administration over the next 12 months.

The Municipal Finance Management Act (MFMA) no 56 of 2003, defines the Service Delivery Budget Implementation Plan as a detailed plan approved by the Mayor of the municipality for implementing the municipality's delivery of municipal services and its annual budget and must include the following:

- (a) Projections of each month of:
 - (i) Revenue to be collected, by source and
 - (ii) Operational and Capital expenditure, by vote,
- (b) Service delivery targets and performance indicators for each quarter

2. PURPOSE

The document presents the 2018/2019 Service Delivery and Budget Implementation Plan of the municipality drafted in compliance with the requirements of the MFMA. The performance targets set in this document lay basis for the performance contracts of all Departmental Heads and Middle Managers. It enables the Municipal Manager to monitor the performance of Senior Managers; and the community to monitor the performance of the municipality

3. LEGAL REQUIREMENTS CONSIDERED WITH THE DEVELOPMENT OF THE SDBIP

Section 53 1(c) (ii) of the MFMA states that the Mayor must ensure that the municipality's SDBIP is approved within 28 days after approval of the budget. Section 69(3) of the MFMA states that the Accounting Officer must no later than 14 Days after the approval of the Budget submit the draft SDBIP and Performance Agreements for the Municipal Manager and all Senior Managers to the Mayor. Sec 53 3(b) also states that the SDBIP's must be made public no later than 14 days after its approval by Council and that the Performance agreements of

the Municipal Manager, Senior Managers and any other categories of officials as may be prescribed, should be made public no later than 14 days after the approval of the SDBIP.

4. REPORTING ON SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Municipality to monitor the implementation of service delivery programs and initiatives across the Molemole municipal jurisdiction.

4.1 QUARTERLY REPORTING

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

4.2 MID-YEAR REPORTING

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the Municipality accountable to the community.

4.3 ANNUAL REPORTING

Section 46 (1) of Municipal Systems Act stipulates that a municipality must prepare for each financial year a performance report reflecting

- (a) The municipality's, and any service providers, performance during that financial year, also in comparison with targets of and with performance in the previous financial year;
- (b) The development and service delivery priorities and the performance targets set by the municipality for the following financial year; and
- (c) Measures that were or are to be taken to improve performance.

Sec 46 (2) further states that an annual performance report must form part of the municipality's annual report in terms of Chapter 12 of the MFMA.

5. THE FINANCIAL PERFORMANCE REPORT FOR THE 4th QUARTER OF THE FINANCIAL YEAR 2018/2019

5.1 Revenue

DESCRIPTION	TOTAL ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% INCOME	VARIANCE FROM 3 MONTHS	YEAR TO DATE MOVEMENT	REASONS FOR VARIANCE
	R	R	R	%	%	R	
Revenue By Source							
Property Rates	14,480,287	3,620,072	3,635,770	100	-0	14,578,847	None
Service Charges- Electricity	8,702,375	2,175,594	1,421,803	35	35	7,798,502	The municipality has the finalised implementation of credit control and debt collection procedures which directly reduce the usage of electricity.
Service Charges-Refuse	2,166,986	541,747	461,315	85	15	1,848,266	The municipality anticipated the increase in the number of household as per the municipal/council sale of stands decision.
Rental of facilities and equipment	268,878	67,220	41,953	62	38	198,021	Contract Challenges between the municipality and the department of public works.

DESCRIPTION	TOTAL ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% INCOME	VARIANCE FROM 3 MONTHS	YEAR TO DATE MOVEMENT	REASONS FOR VARIANCE
	R	R	R	%	%	R	
Interest earned- external investment	2,000,000	500,000					More funds invested in the last quarter because of the last tranche of equitable share received in march
Interest earned- outstanding debtors	1,404,472	351,118	508,375	102	-2	1,820,125	The municipality has full implemented the credit control and debt collection procedures; the collection for third quarter was 126% and 78% for fourth quarter which also contributed to the reduction of debtors.
			242,477	59	31	1,130,308	Budget was done based on IGRAP 1 principles and the updated figure is the consolidation of the amount received from debtors.
Fines	1,165,285	291,321	53,800	18	82	282,800	The initial receipts for licensing were updated before the last day of the financial year and the prodiba and department of road and transport reports were finalised after year end.
License and permits	6,690,818	1,672,704	2,442,344	146	-46	3,152,262	Inconsistence of water supply pressure due to the
			469,304	80	20	2,180,497	

DESCRIPTION	TOTAL ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% INCOME	VARIANCE FROM 3 MONTHS	YEAR TO DATE MOVEMENT	REASONS FOR VARIANCE
	R	R	R	%	%	R	
Agency services	2,347,046	586,762					capacity of water from different boreholes. Last tranche of equitable share was received in march. Recognition of revenue of conditional grants to be finalised during AFS preparation due to some financial system challenges
Transfers and subsidies	180,180,979	45,045,245	-	-	100	158,871,140	Stands not yet sold due to the finalisation of legal transfer documents. Other portion of other revenue is surplus cash from the previous year for roll over projects which the movement cannot be realised on the statement of financial performance.
Other revenue	41,139,823	10,284,956	174,520	2	98	414,904	
Total Revenue (including Capital transferred)	260,546,949	65,136,737	9,451,661	15	85	192,275,673	

5.2 Comments on 4th Quarter revenue by Source

The three months budget for the 4th quarter of 2018/19 financial year amounts to R65,136,737 and the Actual revenue collected from 01 April to 30 June 2019 amounts to R9,451,661 (15%) compared to the proportional percentage of 100%.

5.3 Operating Expenditure

DESCRIPTION	TOTAL ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% EXPENDITURE	VARIANCE FROM 3 MONTHS	YEAR TO DATE MOVEMENT	REASONS FOR VARIANCE
	R	R	R	%	R		
Employee related costs	84,772,673	21,193,168	19,735,164	93	7	77,758,418	Some vacant and funded posts not filled
Remuneration of Councillors	12,865,286	3,216,322	3,083,136	96	4	12,328,370	None
Debt impairment	5,506,700	1,376,675	-	-	100	3,407,383	Debtor's analysis for the current financial year is being conducted and the update is being compared to the opening balance for final reporting.
Depreciation	8,148,576	2,037,144	2,704,053	133	-33	9,501,232	Depreciation for the previous months was updated in the fourth quarter which leads to the increase on the initial value.
Finance charges	1,184,232	296,058	274,884	93	7	1,153,902	None
Bulk purchases	7,800,000	1,950,000	2,428,658	125	25	8,405,086	The municipality has implemented the disconnection of municipal services (electricity) due to non-payment of services by rate payers and that could lead to illegal connection.
Other materials	4,583,659	1,145,915	1,191,186	104	-4	4,489,164	None
Contracted services	32,369,925	8,092,481	9,175,883	113	13	25,292,551	None

DESCRIPTION	TOTAL ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% EXPENDITURE	VARIANCE FROM 3 MONTHS	YEAR TO DATE MOVEMENT	REASONS FOR VARIANCE
Other Expenditure	45,929,799	11,482,450	8,717,535	76	24	41,947,999	
Total Operating Expenditure	203,160,850	50,790,213	47,310,498	93	7	184,284,103	

5.4 Comment on Operating Expenditure

The three months budget for the 4th quarter of 2018/19 financial year amounts to R50, 790,213.00. The actual expenditure from 01 April to 30 June 2019 amounts to R47, 310,498 (93%) compared to the proportional percentage of 100%.

5.5 Capital Expenditure

DESCRIPTION	TOTAL ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% EXPENDITURE	VARIANCE FROM 3 MONTHS	YEAR TO DATE MOVEMENT	REASONS FOR VARIANCE
	R	R	R	%	R	R	
Assets from own funds	11,443,438	2,860,860	4,204,489	147	-47	6,047,734	
Assets from Grants and subsidies	48,594,248	12,148,562	9,482,093.44	78	22	37,852,357	
TOTAL CAPITAL EXPENDITURE	60,037,686	15,009,422	13,686,583	91	9	43,900,091	

5.6 Comment on 4th quarter Capital Expenditure

Payments in respect of capital projects funded internally from 01 April to 30 June 2019 amounts to **R4,204,489 (214%)** against the three (3) months budget of **R2,860,860**. Payments in respect of capital projects funded by grants from 01 April to 30 June 2019 amounts to **R9,482,093** (which is equivalent to 77%) against the budgeted amount of **R 12, 148,562**. The total capital expenditure from 01 April to 30 June 2019 amounted to **R13, 686,583** (which is equivalent to 91%) against the three (3) months budget of **R 15,009,422**

5.7 THE CASH FLOW STATEMENT FOR THE 4th QUARTER OF THE FINANCIAL YEAR 2018/2019

DESCRIPTION	ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% INCOME /EXP	VARIANCE	YEAR TO DATE MOVEMENT
	R	R	R	%	%	R
Cash Receipts By Source						
Property Rates	10,860,215	2,715,054	1,835,449	68	32	4,256,641
Service Charges- Electricity Revenue	6,526,781	1,631,695	2,721,066	167	(67)	11,962,890
Service Charges-Refuse	1,625,240	406,310	71,734	18	82	221,755
Rental of facilities and equipment	268,878	67,220	77,140	115	(15)	233,208
Interest earned- external investment	2,000,000	500,000	508,375	102	(2)	1,820,126
Interest earned- outstanding debtors	1,053,354	263,339	294,768	112	(12)	649,696
Fines	568,185	142,046	53,800	38	62	282,750

DESCRIPTION	ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% INCOME /EXP	VARIANCE	YEAR TO DATE MOVEMENT
Licences and permits	5,323,893	1,330,973	2,445,343	184	(84)	6,807,159
Agency services	1,173,523	293,381	156,024	53	47	607,171
Transfer receipts - operational	134,467,650	33,616,913	33,101,000	98	2	128,659,000
Other revenue	23,984,420	5,996,105	157,006	3	97	(5,407,792)
Cash Receipts by Source	187,852,139	46,963,035	41,421,706	88	12	150,092,604
Other Cash Flows by Source						
Transfer receipts -- capital	32,768,350	5,096,959	-	-	-	46,493,000
Total Cash Receipts by Source	220,620,489	46,963,035	41,421,706	88	12	196,585,604
Cash Payments by Type						
Employee related costs	82,354,266	20,588,567	19,735,164	96	4	77,758,418
Remuneration of Councillors	12,865,292	3,216,323	3,083,136	96	4	12,328,371
Interest paid	1,184,232	296,058	274,884	93	7	1,153,903
Bulk purchases - Electricity	7,800,000	1,950,000	2,428,658	125	(25)	8,405,087
Other materials	5,954,017	1,488,504	1,191,185	80	20	4,490,164

DESCRIPTION	ANNUAL BUDGET	3 MONTHS BUDGET	3 MONTHS ACTUAL	% INCOME /EXP	VARIANCE	YEAR TO DATE MOVEMENT
Contracted services	26,837,226	6,709,307	9,175,883	137	(37)	25,292,551
General expenses	38,555,765	9,638,941	8,717,535	90	10	42,324,998
					-	
Cash Payments by Type	175,550,798	43,887,699	44,606,446	102	(2)	171,753,492
Capital assets	60,037,686	15,009,422	13,003,394	87	13	43,216,903
Total Cash Payments by Type	235,588,484	58,897,121	57,609,839	98	2	214,970,395
NET INCREASE/ (DECREASE) IN CASH HELD	-	11,934,086	-	136	(36)	(18,384,790)
Cash/cash equivalents at beginning:	39,004,719	9,751,180	53,282,105	546	(446)	55,478,762
Cash/cash equivalents at month/year end:	24,036,724	2,182,907	37,093,972	(1,699)	1,799	37,093,971

5.8 DEBTORS

a) Comprehensive analysis of services debtors

- The net outstanding service debtors as at 30 June 2019 amounts to **R97,182,987** and is made up as follows:

	Amount
Current Debt	1,777,505
30 Days	1,578,217
60 Days	1,569,515
90 Days	92,257,750
120+ Days	0
Plus Journals	97,182,987
Sub Total	0
<u>Less: Credit Amounts</u>	
Total	97,182,987

- The outstanding amount of **R97,182,987** is divided as follows:

	Amount
Category	43,850,898
Government	5,886,060
Business	18,401,411
Households	29,044,618
Other	97,182,987
Total	97,182,987

6. Departmental Scorecard

6.1 Department of Local Economic Development and Planning

SPATIAL RATIONALE												
Key Performance Area (KPA) 2: Respective, Accountable, Effective and Local Government System												
Outcome 9: Implement a differentiated approach to municipal financing, planning and support												
Outputs:												
Key Organizational Strategic Objectives												
<ul style="list-style-type: none"> To enhance conditions for economic growth and job creation To manage and coordinate spatial planning within the municipality To provide sustainable basic services and infrastructure development 												
Strategic Objectives												
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	Reviewed 2018/19 Annual Target	4th Quarter target	Reviewed 4th Quarter Target	Actual 4th quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification's (POE)	Budget & Expenditure
SPATIAL PLANNING												
1.	Spatial Planning	Number of workshop conducted	Spatial planning awareness	2x workshop conducted	4x Spatial awareness workshop conducted	1x workshop conducted	None	1x workshop conducted	None	100%	Invites, Agenda, program, presentations	Budget R60,000.00 Expenditure R 14,500.50
2.	Spatial Planning	Number of settlements demarcated	Demarcation of sites	New Indicator	1 settlement demarcated	Submission of and approval of final layout plan	Appointment of service provider and approval of final layout plan	Appointment, submission and final layout plan in place	None	100%	Advert, appointment letter, Layout plan, Approval letter	Budget R400,000 Expenditure R150 000
3.	Spatial Planning	Percentage of building plans received processed	Processing of building plans received	100% processing of received building plans	100% processing of received building plans	100% processing of received building plans	None	100% (3 of received building plans processed)	None	100%	Building Plan Register	Opex

SPATIAL RATIONALE										
Key Performance Area (KPA) 2:										
Respective, Accountable, Effective and Local Government System										
Implement a differentiated approach to municipal financing, planning and support										
Outcomes:										
Key Organizational Strategic Objectives										
To enhance conditions for economic growth and job creation										
To manage and coordinate spatial planning within the municipality										
To provide sustainable basic services and infrastructure developed										
Strategic Objectives										
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline 2018/19 Annual Target	Reviewed 4th Quarter Target	Actual 4th quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification's (POE)	Budget & Expenditure
4.	Spatial Planning	Processing of received land use application	100% Processing of received land use applications	100% Processing of received land use applications	None	100% (5 of 5) of received land use applications received	None	100%	Land use application register	Opex
5.	Spatial Planning	No of sites pegged	Pegging of sites	180 sites to be pegged	None	N/A	None		Advert, Appointment letters, certificate of completion from land surveyor Map	Budget R200 000 Expenditure R 0
LOCAL ECONOMIC DEVELOPMENT										
6.	LED	Number of LED stakeholder engagement held	LED Stakeholder engagements	4x LED forum meetings held	None	1x LED forum meeting held on the 28 June 2019	None	100%	Invites, attendance registers, agenda and reports	Budget R70,377.00 Expenditure R 5,250.00
7.	LED	Number of investor conference held	Investor conference	1x investor conference held	None	1x investor conference held on the 19-20 June 2019	None	100%	Report on conference with attendance register and photos	Budget R 300,000.00 Expenditure R 289 535.00

SPATAL RATIONALE												
Key Performance Area (KPA) 2:												
Outcome 9:												
Outputs:												
Key Organizational Strategic Objectives												
To provide sustainable basic services and infrastructure developed												
To enhance conditions for economic growth and job creation												
To manage and coordinate spatial planning within the municipality												
To provide sustainable basic services and infrastructure developed												
Strategic Objectives	Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 4th Quarter Target	Actual 4th quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification's (POE)	Budget & Expenditure
8.	LED		Number of career EXPO held	Molemole career Expo	1x Career Expo held	1x Career Expo to be held	None	1x Career Expo held on the 12 April 2019	None	100%	Reviewed concept document and ToR, career expo report	Budget R 180,000.00 Expenditure R 176 860.00
9.	LED		Number of agriculture graduates capacitate	Youth in agriculture programme	6x Agriculture graduate appointed and capacitated	6x graduates capacitated in agriculture programmes	None	Capacity building of 6 graduates in agriculture programme during fourth quarter	None	100%	Capacity building reports	Budget R 480,000.00 Expenditure R 72 000.00
10.	LED		Number of SMME's capacitated	Capacity building of SMME's	20 SMME's capacitated	20 SMME's to be capacitated	None	20 SMME's capacitated	None	100%	Reviewed concept document and ToR capacity building report with list of all	Budget R180,000.00 Expenditure

SPATIAL RATIONALE

Key Performance Area (KPA) 2:
Outcome 9: Respective, Accountable, Effective and Local Government System
 Implement a differentiated approach to municipal financing, planning and support
Outputs:
 Key Organizational Strategic Objectives

To provide sustainable basic services and infrastructure developed

- To enhance conditions for economic growth and job creation
- To manage and coordinate spatial planning within the municipality

Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline 2018/19 Annual Target	Reviewed 4th Quarter Target	Actual 4th quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification's (POE)	Budget & Expenditure
INTEGRATED DEVELOPMENT PLAN										
11.	IDP	Number of IDP/Budget reviewed	Development and review of IDP/Budget	One reviewed adopted 2017/18 IDP/Budget	Adoption of 1x 2019/2020 IDP/BUDGET and submission of final adopted IDP document to COGHSTA	Adopted 1x 2019/2020 IDP/BUDGET ET and submitted final adopted IDP document	None	100%	Attendance registers, Invites, Agenda and IDP/BUDGET document	Budget R 1,107,770 Expenditure R 1,049,168.32
12.	IDP	Number of IDP representative forums held	IDP representative forums	Functional 2017/2018 IDP representative forum	1 x IDP Representative forum meeting coordinated	1 x IDP Representative forum meeting coordinated	None	100%	Attendance registers, invites Agenda and presentation of process plan	
13.	IDP	Number of strategic planning sessions coordinated	Strategic planning sessions	3x strategic planning sessions held	1x strategic planning session on the finalisation of 2019/2020 IDP/BUDGET strategies and policies	1x strategic planning session on the finalisation of 2019/2020 IDP/BUDGET strategies and policies	None	100%	Attendance registers, Invite, Agenda and IDP/BUDGET document	

SPATIAL RATIONALE													
Key Performance Area (KPA) 2:													
Respective, Accountable, Effective and Local Government System													
Outcome 9:													
Implement a differentiated approach to municipal financing, planning and support													
Outputs:													
Key Organizational Strategic Objectives													
To provide sustainable basic services and infrastructure development													
<ul style="list-style-type: none"> To enhance conditions for economic growth and job creation To manage and coordinate spatial planning within the municipality 													
Strategic Objectives													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual Target	4th Quarter target	Reviewed 4th Quarter Target	Actual 4th quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification's (POE)	Budget & Expenditure
14.	IDP	Number of approved IDP documents printed	Printed IDP documents	200 2017/2018 IDP documents printed	Printing of 200 2018/2019 IDP documents	None	No target	None	N/A	N/A		2018/2019 IDP documents printed	
15.	External Audit	Percentage of Auditor General queries addressed	Audit action plan	New Indicator	100% of Auditor General queries addressed	None	100% of Auditor General queries addressed	None	None	N/A		Updated audit action plan	Opex
16.	Internal Audit	Percentage of internal audit queries addressed	Audit action plan	New indicator	100% of internal audit queries addressed	None	100% of Internal Audit queries addressed	None	None	No queries raised in the quarter		Updated audit action plan	Opex
17.	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Risk register	50% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	None	100% of risks resolved within the timeframe as specified in the register	None	100% (2 of 2) of risks resolved within the timeframe as specified in the register	None	100%	Strategic Risk Register	Opex
18.	Council	Percentage of council	Implementation of	New indicator	100% of council	None	100% of Council	None	100% (7 of 7) of Council	None	100%	Resolution register	Opex

SPATIAL RATIONALE												
Respective, Accountable, Effective and Local Government System												
Implement a differentiated approach to municipal financing, planning and support												
<ul style="list-style-type: none"> To enhance conditions for economic growth and job creation To manage and coordinate spatial planning within the municipality 												
To provide sustainable basic services and infrastructure development												
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	Reviewed 2018/19 Annual Target	4th Quarter target	Reviewed 4th Quarter Target	Actual 4 th quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification's (POE)	Budget & Expenditure
19.	Audit committee	resolutions implemented	council resolutions	resolution implemented	None	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% (1 of Audit Committee resolutions implemented	None	100%	Updated resolution register	Opex

6.2 Technical Services

BASIC SERVICE DELIVERY													
Respective, Accountable, Effective and Local Government System													
Implement a differentiated approach to municipal financing, planning and support													
Key Organizational Strategic Objectives													
<ul style="list-style-type: none"> To provide sustainable basic services and infrastructure development To improve/upgrade conditions of municipal roads and storm water infrastructure and maintenance 													
Strategic Objectives													
Project No	Priority Areas (ID P)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual Target	4th Quarter target	Reviewed 4th Quarter Target	Actual 4th Quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification's (POE)	Budget & Expenditure
ROADS AND STORM WATER INFRASTRUCTURE													
20.	Roads and storm water infrastructure	Number of road KM's upgraded	Mohodi to Maponto Gravel to Tar	3.5 km gravel to tar road constructed	Construction of 0.4 km tar road	None	Base layer, surfacing, installation of kerbs, practical completion 0.4km tar road and project handover	None	Not achieved	The target was achieved in the 2nd quarter,	0%	Specification, Advert, SLA, appointment letter, progress report and completion certificate	Budget R 5,705,035.00 Expenditure R 0
21.	Roads and storm water infrastructure	Number of road KM's upgraded	Ramokgopa to Eisleben gravel to tar	8.5 km gravel to tar road constructed	Construction of 2.5 km road	None	No target	None	none	None		SLA, appointment letter, progress report and completion certificate	Budget R13,497,316.83 Expenditure R0
22.	Roads and storm water infrastructure	Approved design report for Capricorn Park	Capricorn park internal street	New indicator	Designs of 5km internal streets	None	No Target	None	none	None		Appointment letter of consultant and approved design report	Budget R 1,965,552.00 Expenditure R0

BASIC SERVICE DELIVERY

Key Performance Area (KPA) 2:													
Respective, Accountable, Effective and Local Government System													
Implement a differentiated approach to municipal financing, planning and support													
Outputs:													
Key Organizational Strategic Objectives													
To provide sustainable basic services and infrastructure development													
To provide sustainable basic services and infrastructure development													
Strategic Objectives	Project No	Priority Areas (ID P)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	4th Quarter target	Reviewed 4 th Quarter Target	Actual 4 th quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification's (POE)	Budget & Expenditure
	23.	Roads and storm water infrastructure	Number of road km upgraded	Matipana to Madikana gravel to tar	9.5 km gravel to tar road constructed	Construction of 1.5 km tar road	None	Base layer, surfacing, installation of kerbs, practical completion 1.5km of road and project handover	Base layer, surfacing, installation of kerbs, practical completion 1.5km of road and project handover	none	100%	SLA, appointment letter, progress report and completion certificate	Budget R 7,887,711.00 Expenditure R241 364.15
	24.	Roads and storm water infrastructure	Number of road km upgraded	Nthabisen internal streets phase 1	Approved design report	Construction of 1.5 km internal streets	Practical Completion of 1.5km of Road and project Handover.	None	Practical Completion of 1.5km of Road and project Handover.	None	100%	SLA, Appointment letter, progress report and completion certificate	Budget R17 890 824 00 Expenditure R7 989 821.77
	25.	Roads and storm water infrastructure	Number of roads and storm water infrastructure bladed	Blading of gravel roads	603 km of gravel roads	603 km of gravel roads bladed and storm water maintained	150 km of gravel roads to be bladed and storm water maintained	None	150 km of gravel roads bladed and storm water maintained	None	100%	Monthly reports and signed worksheets	Opex
SPORTS FACILITY													
	26.	Sports facilities	Construction of sports complex	Mohodi sports complex phase 3	Completed phase 1&2 Mohodi	Sports complex constructed	Construction of 1 x Ablution block and	Finalising Construction of Concrete	Not achieved	The service providers contract	0%	Progress report and practical completion certificate	Budget R8,210,052 Expenditure R 0

BASIC SERVICE DELIVERY													
Respective, Accountable, Effective and Local Government System													
Implement a differentiated approach to municipal financing, planning and support													
Key Organizational Strategic Objectives													
<ul style="list-style-type: none"> To provide sustainable basic services and infrastructure development To improve /upgrade conditions of municipal roads and storm water infrastructure and maintenance 													
To provide sustainable basic services and infrastructure development													
Project No	Priority Areas (ID P)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual Target	4th Quarter target	Reviewed 4th Quarter Target	Actual 4th quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification's (POE)	Budget & Expenditure
		complete		sports complex		change rooms, 1 x combination courts, 1 x ticket office with guard house, 1 x 2000 steel grandstand and 1 x parking area Or 1 x Ablution block and change rooms, 1 x combination courts, 1 x ticket office with guard house, 1 x 2000 steel grandstand and 1 x parking area	marking the football pitch, combination courts and athletic track. Completion of Project.	works and 2000 Capacity grandstand the football pitch, Guard house, ticket office combination courts and athletic track. Completion of Project		has been terminated due to slow progress and poor workmanship			

BASIC SERVICE DELIVERY												
Respective, Accountable, Effective and Local Government System												
Implement a differentiated approach to municipal financing, planning and support												
Key Organizational Strategic Objectives												
<ul style="list-style-type: none"> To provide sustainable basic services and infrastructure development To improve /upgrade conditions of municipal roads and storm water infrastructure and maintenance To provide sustainable basic services and infrastructure development 												
Project No	Priority Areas (ID P)	Key performance indicator	Project Name	Baseline	Reviewed 2018/19 Annual Target	4th Quarter target	Reviewed 4 th Quarter Target	Actual 4 th quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification's (POE)	Budget & Expenditure
ELECTRICITY NETWORK												
27.	Electricity Network	Number of Electricity meters replaced & installed	Upgrading of Electricity network	480 of Electricity meters replaced & installed	220 Electricity meters installed & replaced	60 Electricity Meters Installed & Replaced.	Replace and install 140 Smart meters, Testing an commissioning of 220 smart metres and .Practical completion and final completion	Not Achieved. Appointment of Service Provider, site establishment and procurement of material.	The community's unwillingness to allow the Contractor to commence work with the scope of works.	0%	Specification on committee report, Appointment Letter. SLA. Completion certificate	Budget R2,400 000 Expenditure R1 187 662.50
28.	AG Action Plan	Percentage of audit queries addressed	Audit action plan	New indicator	100% of Auditor general queries addressed	100% of Auditor general queries addressed	None	None No queries raised	None		Audit action plan	Opex
29.	Internal Audit	Percentage of internal audit queries addressed	Audit action plan	New Indicator	100% of internal audit queries addressed	100% of internal audit queries addressed	None	None No queries raised	None		Updated audit action plan	Opex

BASIC SERVICE DELIVERY														
Respective, Accountable, Effective and Local Government System														
Implement a differentiated approach to municipal financing, planning and support														
Implement a differentiated approach to municipal financing, planning and support														
<ul style="list-style-type: none"> To provide sustainable basic services and infrastructure development To improve /upgrade conditions of municipal roads and storm water infrastructure and maintenance 														
To provide sustainable basic services and infrastructure development														
Strategic Objectives	Project No	Priority Areas (ID P)	Key performance Indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed Annual Target	4th Quarter target	Reviewed 4th Quarter Target	Actual 4th Quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification's (POE)	Budget & Expenditure
	30.	Risk Management	Percentage of risks resolved within timeframe as specified in the risk resolutions implemented	Risk register	100% of risks resolved within the timeframe as specified in the risk register	100% of risks resolved within the timeframe as specified in the register	None	100% of risks resolved within the timeframe as specified in the register	None	100% (2 of 2) of risks resolved within the timeframe as specified in the register	None	100%	Strategic Risk Register and Operational Risk register	Opex
	31.	Council	Percentage of council resolutions implemented	Implementation of council resolutions	New indicator	100% of council resolutions implemented	None	100% of council resolutions implemented	None	100% (4 of 4) of council resolutions implemented	None	100%	Updated Council resolution register	Opex
	32.	Audit Committee	Percentage of audit committee resolutions implemented	Implementation of audit committee resolutions	New indicator	100% of audit committee resolutions implemented	None	No target	None	N/A	None		Updated audit Committee resolution register	Opex

6.3 Community Services

Municipal Transformation and Organizational Development													
Responsive, Accountable, Effective and Efficient Local Government System													
Implement a differentiated approach to municipal financing, planning and support													
Provide an accountable and transparent municipal through sustained public participation, coordination of administration and													
Outputs:													
Key Strategic Organizational Objectives													
Ensure administrative support to municipal units through continuous institutional development and innovation													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter target	Reviewed 4th quarter target	Actual 4th quarter Achievements	Reason for deviation	Progress (% to target)	Means of verifications (POE)	Budget & Expenditure
SOCIAL SERVICES AND AMENITIES													
33	Social Services and Amenities	Developed IWMP	Compilation integrated waste management plan (IWMP)	New indicator	Developed IWMP	None	Final IWMP developed	Development of Draft and Final IWMP	Developed IWMP	None	100%	Specification report. Approved IWMP Council resolution	Budget R550 000.00 Expenditure R485 246.50
34	Social Services and Amenities	Number of Bulk refuse containers	Supply of Bulk refuse containers	15 x 6m3 Bulk refuse containers	Supply of 10x 6m3 Bulk refuse containers	None	No target	None	No target	None		Appointment letter.	Budget R 300,000 Expenditure R263 580.86
35	Social Services and Amenities	Number of Furniture items supplied	Supply of Mogwadi Community Hall Furniture	New Indicator	600 x Chairs and 10x tables	None	No target	None	No target	None		Appointment letter and delivery note	Budget R 200,000 Expenditure R160 500.00
TRAFFIC AND LICENSING													
36	Traffic and licensing	Number of roadblock staged within the required timeframes	Law enforcement operations	48 roadblocks staged	48 roadblocks staged	None	12 roadblocks to be staged	None	12 roadblocks staged	None	100%	Law enforcement operations plans and reports	OPEX

Municipal Transformation and Organizational Development													
Key Performance Area (KPA) 6: Responsive, Accountable, Effective and Efficient Local Government System													
Outcome 9: Implement a differentiated approach to municipal financing, planning and support													
Outputs: Provide an accountable and transparent municipal through sustained public participation, coordination of administration and													
Key Strategic Organizational Objectives													
Ensure administrative support to municipal units through continuous institutional development and innovation													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter target	Reviewed 4th quarter target	Actual 4th quarter Achievements	Reason for deviation	Progress (% to target)	Means of verifications (POE)	Budget & Expenditure
37	Traffic and licensing	Percentage of drivers licenses examined	Management of drivers licenses	100% of drivers licenses examined	100% of drivers licenses examined	None	100% of drivers licenses examined	None	100% of drivers licenses examined	None	100%	Reconciliation report and RD report	OPEX
TRAFFIC AND LICENSING													
38	Traffic and licensing	Percentage of learners licenses examined	Management of learners licenses	100% of Learners licenses examined	100% of Learners licenses examined	None	100% of learners licenses examined	None	100% of Learners licenses examined	None	100%	Reconciliation report and RD report	OPEX
39	Traffic and licensing	Percentage of vehicle registered	Management of registration of motor vehicles	1005 Motor vehicles registered	100% of received applications for vehicle registration processed	None	100% of received applications for motor vehicle registration processed	None	100% of received applications for motor vehicle registration processed	None	100%	Report on number of motor vehicle registered	OPEX
40	AG Action plan	Percentage of audit queries addressed	Audit Action plan	New Indicator	100% of Auditor General queries addressed	None	100% of Auditor General queries addressed	None	None No queries raised	None		Audit action plan	OPEX
41	Internal Audit	Percentage of Internal Audit queries addressed	Audit Action plan	New Indicator	100% of Internal Audit queries addressed	None	100% of Internal Audit queries addressed	None	None No queries raised	None		Updated Audit action plan	OPEX

Municipal Transformation and Organizational Development													
Responsive, Accountable, Effective and Efficient Local Government System													
Implement a differentiated approach to municipal financing, planning and support													
Provide an accountable and transparent municipal through sustained public participation, coordination of administration and													
Outputs:													
Key Strategic Organizational Objectives													
Ensure administrative support to municipal units through continuous institutional development and innovation													
Council committees													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter target	Reviewed 4th quarter target	Actual 4th quarter Achievements	Reason for deviation	Progress (% to target)	Means of verifications (POE)	Budget & Expenditure
42.	Risk Management	Percentage of risks resolved within timeframe as specified in the register	Risk register	0% of risk resolved within the timeframe as specified in the register	100% of risk resolved within the timeframe as specified in the register	None	100% of risks resolved within the timeframe as specified in the register	None	None		0%	Strategic risk register	Opex
43	Council	Percentage of council resolutions implemented	Implementation of council resolutions	New indicator	100% of council resolutions implemented	None	100% of council resolutions implemented	None	100% (1 of 1) of council resolutions implemented		100%	Updated Council resolution register	Opex
44	Audit committee	Percentage of Audit committee resolutions implemented	Implementation of Audit committee resolutions	New indicator	100% of Audit committee resolutions implemented	None	No target	None	N/A	None		Updated audit Committee resolution register	Opex

6.4 Corporate Services Department

GOOD GOVERNANCE & PUBLIC PARTICIPATION													
Key Performance Area (KPA) 5: Responsive, Accountable, Effective and Efficient Local Government System													
Outcome 9:													
Outputs:													
<ul style="list-style-type: none"> • Deepen democracy through a refined ward committee model • Administration and financial capability 													
Key Strategic Organizational Objectives													
To ensure that institutional arrangements are transparent efficient and effective													
To ensure that good governance and public participation is sustained and enhances transparency and accountability													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter Target	Reviewed 4th quarter target	Actual 4th quarter Achievements	Reason for Deviation	Progress (%to target)	Means of verifications (POE)	Budget Expenditure
ADMINISTRATIVE													
45.	Administration	Number of office furniture procured and allocated	Procurement of office furniture	37 office furniture items procured	Procurement of 12 office furniture items	None	No target	Appointment of service provider for supply and delivery of 27 office furniture items	33 office furniture procured	Additional furniture was procured to cover newly appointed staff.	100%	Approved specification, Delivery Notes, Appointment Letters Invoices	Budget R200 000 Expenditure R 102,050
46.	Administration	Number of municipal vehicles procured	Procurement of municipal vehicles	1x municipal bakkie procured	Procurement of 2x municipal Sedan	None	No target	None	N/A	none		Approved specification, Delivery Notes, Appointment Letters Invoices	Budget R630 487. Expenditure R 0
HUMAN RESOURCE MANAGEMENT													
47.	HRM	Approved workplace skills plan and annual training report(WSP and ATR	Development of WSP submitted to LGSETA	Approved 2018/19 Workplace skills plan	Development of 01 Workplace skills plan (WSP)and annual training	None	Consolidate WSP and ATR. Submitted approved WSP to LGSETA	None	1 Workplace skills plan and Annual training report	None	100%	Approved WSP and ATR acknowledgment letter from LGSETA	Opex

GOOD GOVERNANCE & PUBLIC PARTICIPATION													
Key Performance Area (KPA) 5: Responsive, Accountable, Effective and Efficient Local Government System													
Outcome 9: Deepen democracy through a refined ward committee model													
Outputs: Administration and financial capability													
To ensure that institutional arrangements are transparent efficient and effective													
To ensure that good governance and public participation is sustained and enhances transparency and accountability													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter Target	Reviewed 4th quarter target	Actual 4th quarter Achievements	Reason for Deviation	Progress (%to target)	Means of verifications (POE)	Budget Expenditure
48.	HRM	submitted to LGSETA)	Training of Employees	06x Training programmes coordinated	4x Employees training programme coordinated (ATR) submitted to LGSETA by 30 April 2018	Coordinate 5x training programs to capacitate municipal officials	1x Employee training programme coordinated	2x employee training programmes coordinated	Not achieved. 1x training programme coordinated	Service provider- Training programme overlap to the new financial year.	50%	Attendance registers and employee Training Report	Budget R 650 000 Expenditure R 465 008.57
49.	HRM	Number of Councillors training programme coordinated	Training of Councillors	04x Training programmes coordinated	4x Councillors training programme coordinated	Coordinate 5x training programs to capacitate municipal Councillors	1x Councillor training programme coordinated	2x councillor training programme coordinate	Not Achieved 01 training programme coordinated	Budget constraints	50%	Attendance registers and Councillor Training Reports	Budget R 250 000 Expenditure R 135 097.40
50.	HRM	Percentage of Bursaries/Loan	Internal Bursaries/Loans fund	100% of eligible employees and	100% of eligible employees and	100% of eligible employees	100% of eligible employee and	100% of eligible employees awarded	Achieved: 100% of eligible	None	100%	Signed Bursary/Loan agreement	Budget R480,405.00 Expenditure

GOOD GOVERNANCE & PUBLIC PARTICIPATION

Key Performance Area (KPA) 5:
Outcome 9:
Outputs:

Responsive, Accountable, Effective and Efficient Local Government System

- Deepen democracy through a refined ward committee model
- Administration and financial capability

To ensure that institutional arrangements are transparent efficient and effective
To ensure that good governance and public participation is sustained and enhances transparency and accountability

Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter Target	Reviewed 4th quarter target	Actual 4th quarter Achievements	Reason for Deviation	Progress (%to target)	Means of verifications (POE)	Budget Expenditure
51.	HRM	awarded to officials and Councillors	Facilitation of internships and experiential training	councillors awarded with bursary/Loa in line with available budget	councillors awarded with bursary/Loa in line with available budget	awarded with bursary in line with available budget	councillors awarded with bursary/Loa in line with available budget	with bursary in line with available budget	employees and councillors awarded bursary/loan (8 of 8 applications awarded)	None	100%	Internship/Experiential training agreements	Opex
52.	HRM	Approved Employment report submitted to DOL	Employment equity report	1x employment equity report submitted to DOL	Development of Employment equity report for submission to DOL	None	No target	None	N/A	None	N/A	Approved Employment equity report	Opex

GOOD GOVERNANCE & PUBLIC PARTICIPATION

Key Performance Area (KPA) 5: Responsive, Accountable, Effective and Efficient Local Government System

Outcome 9: Deepen democracy through a refined ward committee model

Outputs: Administration and financial capability

Key Strategic Organizational Objectives
To ensure that institutional arrangements are transparent efficient and effective
To ensure that good governance and public participation is sustained and enhances transparency and accountability

Proj ect No	Priority Areas (IDP)	Key performan ce indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter Target	Reviewed 4th quarter target	Actual 4 th quarter Achieveme nts	Reason for Deviation	Progress (%to target)	Means of verificatio ns (POE)	Budget Expenditure
53.	HRM	Installation of fire detectors and alarm system	Fire detectors and alarm system	New indicator	Installation of fire detection system at Mogwadi Civic Canter	Installation of firefighting equipment at Municipal buildings	No target	None	N/A	None		Approved Specification, Delivery note and Appointment letter	R45 950

INFORMATION AND COMMUNICATION TECHNOLOGY

Proj ect No	Priority Areas (IDP)	Key performan ce indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter Target	Reviewed 4th quarter target	Actual 4 th quarter Achieveme nts	Reason for Deviation	Progress (%to target)	Means of verificatio ns (POE)	Budget Expenditure
54.	ICT	Number of ICT systems maintained and licenced	Maintenance of IT systems and licences	7x ICT systems maintained and licenced (Microsoft, Symante c and backup exec, Venus, Payday and GIS Licenses are in place)	9X ICT systems maintained and licenced	8X ICT systems maintained and licenced	4 x ICT systems maintained and licenced (GIS, Case ware, Solar, PMS licenses)	3 x ICT systems maintained and licenced (GIS, Case ware, Solar licenses)	Achieved 03 ICT system licenses maintained	None	100%	Approved specification, Appointment letters Delivery note Invoices DRP implementation report.	Budget R1,789,986 Expenditure R 875 096.16
55.	ICT	Percentage of implementation of DRP	Implementation of Disaster Backup	File server in place.	100% implementation of	None	No target	100% implementation of	None	Non responsive bids	0%	Approved Specification, Advert	Budget R 1,200,000

GOOD GOVERNANCE & PUBLIC PARTICIPATION													
Responsive, Accountable, Effective and Efficient Local Government System													
Outcome 9:													
Outputs:													
<ul style="list-style-type: none"> Deepen democracy through a refined ward committee model Administration and financial capability 													
To ensure that institutional arrangements are transparent efficient and effective													
To ensure that good governance and public participation is sustained and enhances transparency and accountability													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter Target	Reviewed 4th quarter target	Actual 4th quarter Achievements	Reason for Deviation	Progress (%to target)	Means of verifications (POE)	Budget Expenditure
			recovery plan	are done external hard drives	disaster recovery plan			disaster recovery plan		during competitive bidding processes			Expenditure R0
COUNCIL SUPPORT													
56.	Council Support	Number of council meeting coordinated	Coordination of council meeting	4X Council meeting coordinated	4X Council meeting coordinate	None	1 x council meeting coordinated	None	1x Council meeting coordinated	None	100%	Attendance registers Notice agenda Resolutions	Opex
57.	Council Support	Number of ward committees capacity building programme coordinated	Ward committee capacity building programme	1x ward committee capacity building programme	Coordinate 2x ward committees capacity building programmes	None	No target	coordinate 1x Ward committees capacity building programme	1x ward Committees capacity building programme coordinated	None	100%	Attendance registers	Budget R 400,000.00 Expenditure R 399 000.00
58.	Council Support	Number of ward committee conference	Ward committee conference held	1x Ward committee conference	1x Ward committee conference	None	No target	None	none	None	none	Attendance register	Budget R 1,150,000 Expenditure R0
59.	AG Action Plan	Percentage of audit queries addressed	Audit action plan	New indicator	100% of Auditor General queries addressed	None	100% of Auditor General queries addressed	None	50% (1 of 2) of Auditor General queries addressed	Leave register not balancing	50%	Audit action plan	Opex

GOOD GOVERNANCE & PUBLIC PARTICIPATION

Key Performance Area (KPA) 5: Responsive, Accountable, Effective and Efficient Local Government System

Outcome 9:

- Deepen democracy through a refined ward committee model
- Administration and financial capability

Outputs:

To ensure that institutional arrangements are transparent efficient and effective

To ensure that good governance and public participation is sustained and enhances transparency and accountability

Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter Target	Reviewed 4th quarter target	Actual 4th quarter Achievements	Reason for Deviation	Progress (% to target)	Means of verifications (POE)	Budget Expenditure
60.	Internal Audit	Percentage of internal audit queries addressed	Audit action plan	New indicator	100% of internal audit queries addressed	None	100% of internal audit queries addressed	None	8% (2 of 24) of Internal audit queries addressed	None	8%	None	Opex
61.	Risk Management	Percentage of risks resolved within the timeframe as specified in the risk register	Risk register	100% of risks resolved within the timeframe as specified in the register	100% of risk resolved within the timeframe as specified in the register	None	100% of risk resolved within the timeframe as specified in the register	None	None	Target was achieved in the first quarter	None	None	Opex
62.	Council	Percentage of council resolutions implemented	Implementation of council resolutions	New indicator	100% of council resolutions implemented	None	100% of Council resolutions implemented	None	100% (13 of 13) of Council resolutions implemented	None	100%	None	Opex
63.	Audit committee	Percentage of Audit committee resolutions implemented	Implementation of Audit committee resolutions	New indicator	100% of Audit committee resolutions implemented	None	100% of Audit Committee resolutions implemented	None	100% (4 of 4) of audit committee resolutions implemented	None	100%	None	Opex

6.5 Municipal Manager's Office

GOOD GOVERNANCE & PUBLIC PARTICIPATION													
Responsive, Accountable, Effective and Efficient Local Government System													
Outcome 9:													
Outputs:													
To ensure that institutional arrangements are transparent efficient and effective													
To ensure that good governance and public participation is sustained and enhances transparency and accountability													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4 th Quarter Target	Reviewed 4 th quarter target	Actual 4 th quarter Achievements	Reason for Deviation	Progress (%to target)	Means of verifications (POE)	Budget Expenditure
64.		Percentage of cases instituted and defended	Litigation Management	100% of cases instituted and defended	100% of cases instituted and defended	None	100% of cases instituted and defended	None	100% of cases instituted and defended (2 of 2)	None	100%	Contingent liability report	Budget R 842 400.00 Expenditure R 240 085.90
65.	Legal Advisory services	Percentage of legal advises provided	Provision of legal advisory services	100% of legal advises provided	100% of legal advises provided	None	100% of legal advises provided	None	100% of legal advises provided (10 To 10)	None	100%	Case register SLAs Reports and/or written opinions	Opex
66.		Percentage of by-laws reviewed	Review of by-laws	100% of by-laws reviewed	100% of bylaws reviewed	None	100% of by-laws reviewed	None	100% of by-laws reviewed (2 of 2)	None	100%	Reports and/or drafted by laws	Budget R 158 673 Expenditure R 0
67.			Printing of newsletters	12000 x newsletters printed	10 000 x newsletters printed	6 000 x newsletters printed	Delivery and distribution of newsletters	3000 newsletters printed, delivered, & distributed	3000 Newsletters printed, delivered and distributed	None	100%	Specification, Advert Order, Delivery note	Budget R850,000 Expenditure R 264,820
68.	Communications	Number of printing and publications done	Printing of Diaries, Calendars and Know	-500 x Diaries	-1000 x Diaries 1500 x Calendars	1000 Diaries, 1500 calendars	No target	500x KYL Delivery and distributed	500 KYL delivered and distributed	None	100%	Specification, Advert, Order, Delivery note	

GOOD GOVERNANCE & PUBLIC PARTICIPATION

Key Performance Area (KPA) 5: Responsive, Accountable, Effective and Efficient Local Government System

Outcome 9:

• Deepen democracy through a refined ward committee model

• Administration and financial capability

To ensure that institutional arrangements are transparent efficient and effective

To ensure that good governance and public participation is sustained and enhances transparency and accountability

Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4 th Quarter Target	Reviewed 4 th quarter target	Actual 4 th quarter Achievements	Reason for Deviation	Progress (% to target)	Means of verifications (POE)	Budget Expenditure
69.			your leaders	-1500 x Calendars -1000 x Know your leaders	-1000 x Know your leaders	and 500 KYL delivered and distributed		distribution		None	100%	Approved specification, advert, order and delivery note	Budget R 150,000 Expenditure R 60,500
70.		Number of Event Management Equipment procured	Procurement of Event Management Equipment	Procured Branding material	Procured of National Corporate Flags, Municipal Branding and Load hailleurs	Procurement of 4x Municipal and 4x National Corporate Flags, 06x Loud Hailleurs and 10x Municipal Branding material.	No target	Procurement of 01 x Municipal equipment	Procurement of 06 Municipal Branding Equipment	Municipality had savings from vote which were used to procure additional branding	100%	Approved Specification, Advertisement, Order and delivery note	Budget R 150,000 Expenditure R 60,500

GOOD GOVERNANCE & PUBLIC PARTICIPATION													
Key Performance Area (KPA) 5: Responsive, Accountable, Effective and Efficient Local Government System													
Outcome 9: Deepen democracy through a refined ward committee model													
Outputs: Administration and financial capability													
Key Strategic Organizational Objectives													
To ensure that institutional arrangements are transparent efficient and effective													
To ensure that good governance and public participation is sustained and enhances transparency and accountability													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4 th Quarter Target	Reviewed 4 th quarter target	Actual 4 th quarter Achievements	Reason for Deviation	Progress (% to target)	Means of verifications (POE)	Budget Expenditure
71.	Communications	Percentage of municipal activities published and marketed	Marketing, Publicity and Advertised	100% municipal Activities marketed and publicised	100% of Municipal Activities marketed, advertised and publicised	None	100% Municipal Activities marketed, advertised and publicised	None	100% Municipal Activities marketed, advertised and publicised (13 of 13)	None	100%	Approved Spec Advert, Order and delivery note.	Budget R 492,225 Expenditure R 440 003.17
INTERNAL AUDIT													
72.	Internal Audit	Information Technology(IT) Audit conducted	IT Audit application control	New indicator	IT Audit conducted.	None	Final IT audit report on application control	IT audit report on application control	Final IT Audit report	None	100%	Specification, advert, Appointment letter Final IT audit report.	Budget R 500 000 Expenditure R 378,000 Opex
73.	Internal Audit	Number of Audit steering committee meetings coordinated	Audit Steering committee meetings	4x Audit steering committee Meetings coordinated	1x Audit steering committee meeting coordinated	None	1 Audit steering committee meeting coordinate	None	1x Audit steering committee meeting coordinate	None	100%	Minutes, Attendance register	Opex
74.	Internal Audit	Number of performance audit reports submitted to council	Performance Audits	4x Performance audits report submitted to council	4x Performance audits submitted to council	None	1X performance audit report submitted to Council	None	1X performance audit report submitted to Council	None	100%	Performance audit report	Opex

GOOD GOVERNANCE & PUBLIC PARTICIPATION

Key Performance Area (KPA) 5: Responsive, Accountable, Effective and Efficient Local Government System

Outcome 9: Deepen democracy through a refined ward committee model

Outputs: Administration and financial capability

Key Strategic Organizational Objectives and strategic objectives To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability

Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4 th Quarter Target	Reviewed 4 th quarter target	Actual 4 th quarter Achievements	Reason for Deviation	Progress (%to target)	Means of verifications (POE)	Budget Expenditure
75.	Internal Audit	Number of audit committee meetings coordinated	Audit committee meetings	6X Committee meetings coordinated	4x Audit committee meeting coordinated	None	1x Audit Committee meeting coordinated	None	1 Audit Committee meeting coordinated	None	100%	Minutes, Attendance register Audit Committee quarterly reports	Opex
76.	Risk management	Number of risk management committee meetings	Risk management committee meeting	4x Risk management committee meetings coordinated	4x Risk management committee meetings coordinated	None	1x Risk management committee meetings coordinated	None	1 RMC coordinate (23/04/19)	None	100%	Minutes, Attendance register Audit Committee quarterly reports	Opex
77.	Risk management	Number of strategic risk assessment report compiled	Strategic Risk Assessment	1 Strategic risk assessment conducted and report compiled	1 2019/2020 Strategic risk assessment conducted and report compiled	None	1 2019/2020 Strategic risk assessment conducted and report compiled	None	1 Strategic risk assessment conducted and report compiled (20/05/19)	None	100%	Strategic risk assessment report and register	Opex
78.	Risk management	Number of operational risk assessment report compiled	Operational risk assessment	One 2018/19 Operational risk register	One 2019/20 Operational risk register compiled	None	One 2019/20 Operational risk register compiled	None	1 2019/20 Operational risk	None	100%	2019/20 Operational Risk register	Opex

GOOD GOVERNANCE & PUBLIC PARTICIPATION												
Key Performance Area (KPA) 5: Responsive, Accountable, Effective and Efficient Local Government System												
Outcome 9: Deepen democracy through a refined ward committee model												
Outputs: Administration and financial capability												
Key Strategic Organizational Objectives												
To ensure that institutional arrangements are transparent efficient and effective												
To ensure that good governance and public participation is sustained and enhances transparency and accountability												
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline 2018/19 Annual Target	Reviewed 2018/19 Annual target	4 th Quarter Target	Reviewed 4 th quarter target	Actual 4 th quarter Achievements	Reason for Deviation	Progress (% to target)	Means of verifications (POE)	Budget Expenditure
79.	Risk management	Number of Fraud awareness campaigns conducted	Fraud Awareness Campaigns	Two Fraud aware campaign conducted	None	One fraud awareness campaign conducted for employees	None	Not achieved	Unavailability of Fraud facilitators from CDM and Goghsta	0%	Attendance register. Report	Opex
80.	PERFORMANCE MANAGEMENT SYSTEM	Number of SDBIP Quarterly Performance Report	Quarterly SDBIP Performance Report	4 x Quarterly SDBIP Performance Reports	None	1 x Quarterly SDBIP Performance Report	None	Achieved	None	100%	Quarterly SDBIP Performance Report	Opex
81.		Number of performance Assessment of Snr Managers conducted	Performance Assessment of Snr Managers	2x 2017/18 Snr Managers performance assessments conducted	2x 2017/18 Snr Managers performance assessments conducted	No target	None	N/A	No target	None	None	Opex

GOOD GOVERNANCE & PUBLIC PARTICIPATION													
Responsive, Accountable, Effective and Efficient Local Government System													
<ul style="list-style-type: none"> Deepen democracy through a refined ward committee model Administration and financial capability 													
To ensure that institutional arrangements are transparent efficient and effective													
To ensure that good governance and public participation is sustained and enhances transparency and accountability													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4 th Quarter Target	Reviewed 4 th quarter target	Actual 4 th quarter Achievements	Reason for Deviation	Progress (% to target)	Means of verifications (POE)	Budget Expenditure
PERFORMANCE MANAGEMENT SYSTEM													
82.		Annual performance report compiled	Annual performance report	2016/17 Annual performance report compiled and submitted	2017/18 Annual performance report compiled and submitted	None	No Target	None	N/A	None	None	Annual performance report	Opex
83.		Annual Report (AR) compiled and submitted	Compilation of Annual report	Approved 2016/17 AR	2017/18 Annual report compiled	None	No target	None	N/A	No target	None	Final approved 2017/18 Annual Report	Opex
84.		Service delivery and budget implementation plan(SBDIP) Consolidated	Consolidation of 2019/2020 SDBIP	Approved 2018/19 SDBIP	Approved 2019/20 SDBIP	None	Final 2019/20 SDBIP	None	Final 2019/20 SDBIP approved by council	None	100%	Final Approved SDBIP 2019/20	Opex

GOOD GOVERNANCE & PUBLIC PARTICIPATION

Key Performance Area (KPA) 5: Responsive, Accountable, Effective and Efficient Local Government System

Outcome 9:

- Deepen democracy through a refined ward committee model
- Administration and financial capability

Outputs:

To ensure that institutional arrangements are transparent efficient and effective

To ensure that good governance and public participation is sustained and enhances transparency and accountability

Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4 th Quarter Target	Reviewed 4 th quarter target	Actual 4 th quarter Achievements	Reason for Deviation	Progress (% to target)	Means of verifications (POE)	Budget Expenditure
85.	PERFORMANCE MANAGEMENT SYSTEM	Service delivery and budget implementation plan(SBDIP) Consolidated	Reviewed of 2018/2019 SDBIP	Reviewed 2017/18 SDBIP	Reviewed of 2018/2019 SDBIP	None	No target	None	N/A	None	None	None	Opex
86.		Number of PMS Implementation reports	PMS Automated System	New indicator	4x PMS Implementation reports	Procurement of an Automated system	1 x report	Advertisement of the project and appointment of the service provider	Project advertised and service provider appointed	None	100%	Implementation report	Budget R 1,400,000 EXPENDITURE R 378 000.00
87.	OFFICE OF THE MAYOR	Number of HIV/AIDS council meetings held	HIV/AIDS council meetings	1x HIV/AIDS council meeting held	Coordinate 4x HIV/AIDS council meetings	None	1X HIV/AIDS council meeting coordinate	None	1X HIV/AIDS council meeting coordinate	none	100%	Attendance registers	Opex
88.		Number of Youth activities/events coordinated	Youth Development programmes	4x Youth programme	Coordinate 4x Youth forum meetings	Coordinate 3x Youth forum meetings	None	1x Youth forum meeting coordinated	None	1x Youth event coordinate	none	100%	Attendance registers

GOOD GOVERNANCE & PUBLIC PARTICIPATION													
Key Performance Area (KPA) 5: Responsive, Accountable, Effective and Efficient Local Government System													
Outcome 9: Deepen democracy through a refined ward committee model													
Outputs: Administration and financial capability													
To ensure that institutional arrangements are transparent efficient and effective													
To ensure that good governance and public participation is sustained and enhances transparency and accountability													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4 th Quarter Target	Reviewed 4 th quarter target	Actual 4 th quarter Achievements	Reason for Deviation	Progress (% to target)	Means of verifications (POE)	Budget Expenditure
89.		Number of Women and children activities/events coordinated	Women and Children development programmes	2x Women Caucus held	Coordinate 4x Women/children meetings	Coordinate 2x Women/children meetings	1x women/children meetings	No target	N/A	none		Attendance register/Minutes	Opex
90.		Number of activities/events related to people with disability coordinated	Disability development programmes	3x Disability forum held	Coordinate 4x disability forum meeting	None	1 x disability forum meeting	None	1 x disability forum meeting coordinated	none	100%	Attendance register/Minutes	Opex
91.		Number of older person activities/events coordinated	Older persons programmes	4x Older person events	Coordinate 4x older persons meetings	Coordinate 2x older persons meetings	One older persons forum meeting coordinated	No target	None	none		Attendance register/Minutes	Opex
92.	AG action plan	Percentage of audit queries addressed	Audit action plan	% of Auditor General queries addressed	100% of Auditor general queries addressed	None	100% of Auditor general queries addressed	None	67% (2 of 3 of Auditor General queries addressed)	Queries relates to misalignment between IDP and SDBIP. Alignment to be corrected prior	67%	N/A	Opex

OFFICE OF THE MAYOR

GOOD GOVERNANCE & PUBLIC PARTICIPATION

Key Performance Area (KPA) 5: Responsive, Accountable, Effective and Efficient Local Government System

Outcome 9: Deepen democracy through a refined ward committee model

- Administration and financial capability!

To ensure that institutional arrangements are transparent efficient and effective

To ensure that good governance and public participation is sustained and enhances transparency and accountability

Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4 th Quarter Target	Reviewed 4 th quarter target	Actual 4 th quarter Achievements	Reason for Deviation	Progress (% to target)	Means of verifications (POE)	Budget Expenditure
93.	Internal Audit	Percentage of internal audit queries addressed	Audit action plan	New indicator	100% of internal audit queries addressed	None	100% of internal audit queries addressed	None	57% (4 of 7) of Internal audit queries addressed	finalization of AFS Queries relates to misalignment between IDP and SDBIP. Alignment to be corrected prior finalization of AFS	57%	Updated audit action plan	Opex
94.	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Risk register	% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	None	100% of risks resolved within the timeframe as specified in the register	None	50% (1 of 2) of risks resolved within timeframe as specified in the risk register	No PMS Coordinator to coordinate cascading of PMS to lower level.	50%	Updated Strategic Risk Register	Opex
95.	Council	Percentage of Council resolutions implemented	Implementation of council resolutions	New indicator	100% of council resolutions implemented	None	100% of council resolutions implemented	None	100% (7 of 7) of council resolutions implemented	None	100%	Updated Council resolution register	Opex
96.	Audit committee	Percentage of audit	Implementation of Audit	New indicator	100% of audit	None	100% of audit	None	61% (11 of 18) of	7x Audit committee	61%	Updated audit Committee	Opex

GOOD GOVERNANCE & PUBLIC PARTICIPATION													
Key Performance Area (KPA) 5: Responsive, Accountable, Effective and Efficient Local Government System													
Outcome 9: Deepen democracy through a refined ward committee model													
Outputs: Administration and financial capability													
To ensure that institutional arrangements are transparent efficient and effective													
To ensure that good governance and public participation is sustained and enhances transparency and accountability													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4 th Quarter Target	Reviewed 4 th quarter target	Actual 4 th quarter Achievements	Reason for Deviation	Progress (% to target)	Means of verifications (POE)	Budget Expenditure
		committee resolutions implemented	committee resolutions		committee meetings resolutions implemented		committee meetings resolutions implemented		Audit committee implemented	resolutions not implemented		resolution register	

6.6 Budget and Treasury

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
Responsive, Accountable, Effective and Efficient Local Government System													
Outcome 9:													
Outputs:1 & 7:													
<ul style="list-style-type: none"> Implement a differentiated approach to municipal financing, planning and support Administration and financial capability 													
To ensure sound and stable financial management													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter target	Reviewed 4th quarter target	Actual 4th Quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification (POE)	Budget Expenditure
BUDGET AND REPORTING													
97.	Budget and Reporting	Approved credible adjustment budget as per MBRR	An approved adjustment budget	2017/18 Adjusted budget approved	Approved adjustment budget	None	No target	None	N/A	None		Council Resolution An approved credible adjustment budget as per MBRR	Opex
98.	Budget and Reporting	Draft 2019/20 annual budget tabled	2019/20 Draft annual budget	Adopted 2018/19 budget	Draft 2019/20 annual budget tabled	None	No target	None	N/A	None		Council resolution 2019/20 draft annual budget tabled	Opex
99.	Budget and Reporting	2019/20 Annual budget adopted	2019/20 Annual budget adopted	Approved 2018/19 budget	Annual budget adopted	None	Annual budget approved	None	Annual budget approved	None	100%	Council resolution 2019/20 annual budget adopted	Opex
100.	Budget and Reporting	Annual Financial Statements submitted to the	Submission of Annual Financial Statements	2016/17 AFS submitted	2017/18 Annual financial statement submitted to the Auditor	None	No target	None	N/A	None		Acknowledgment letter	Budget R900 000.00
												Signed Annual Financial	Expenditure R0

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
Responsive, Accountable, Effective and Efficient Local Government System													
<ul style="list-style-type: none"> Implement a differentiated approach to municipal financing, planning and support Administration and financial capability 													
To ensure sound and stable financial management													
Key Performance Area (KPA) 4 :													
Outcome 9:													
Outputs:1 & 7:													
Key Strategic Organizational Objectives													
Project No	Priority Areas(IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter target	Reviewed 4th quarter target	Actual 4th Quarter Achievements	Reason for deviation	Progress(% to target)	Means of verification (POE)	Budget Expenditure
		Auditor General										Statements	
101.	Budget and Reporting	Number of Section 71 reports submitted	Submission of Section 71 reports	12 Section 71 reports submitted	12x Section 71 reports submitted	None	3x section 71 reports Submitted to Treasury	None	3x section 71 reports Submitted to Treasury	None	100%	Acknowledgment letter Signed Section 71 reports	Opex
102.	Budget and Reporting	Number of Section 52 reports submitted	Submission of section 52 reports	4x Quarterly reports submitted	4x Quarterly Reports	None	1x report submitted	None	1x report submitted	None	100%	Council Resolution Signed section 52 reports	Opex
103.	Budget and Reporting	Number of MSCOA post implementation reports	mSCOA post implementation plan	4x Report submitted	4x Quarterly report submitted	None	1x Quarterly Implementation Report submitted to council	None	1x Quarterly Implementation Report submitted to council	None	100%	Council resolution mSCOA post implementation reports	Opex
104.	Budget and Reporting	2018/19 Section 72 (mid-year) report submitted	Compilation of 2018/19 Section 72 report	2017/18 Section 72 report	Section 72 report submitted	None	No target	None	N/A	None		acknowledgment letter Signed of section 72 report.	Opex

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
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To ensure sound and stable financial management													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter target	Reviewed 4th quarter target	Actual 4th Quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification (POE)	Budget Expenditure
SUPPLY CHAIN MANAGEMENT													
105.	Supply chain Management	Number of infrastructure assets revaluation reports	Revaluation of infrastructure Assets	2017/18 infrastructure assets revaluation reports	Revaluation of 4X infrastructure Assets	None	Appointment of Service Provider. 4 x Revaluation of infrastructure Assets	None	4X revaluation Reports	None	100%	Revaluation reports	Budget R 1 300 000.00 Expenditure R111 6345.65
106.	SCM	Number of fixed assets register (FAR) & general ledger (GL) reconciliation	Fixed Assets register reconciliation report	12x FAR and GL reconciliation	12x FAR and GL reconciliation	None	3x FAR and GL reconciliation report	None	3 x Monthly Reconciliation	None	100%	Asset Reconciliation Reports	Opex
107.	SCM	Number of Asset verification reports	Physical Assets Verification	2x Physical assets verification reports	2x Physical assets verification reports	None	2nd Asset Verification Report	None	1x Physical assets verification report	None	100%	Asset Verification Report	Opex
108.	SCM	Number of inventory Count reports	Inventory Count	4X Inventory Count reports	4X Inventory Count reports	None	1X Inventory Count reports	1X Inventory Count reports	1X Inventory Count reports	None	100%	Inventory count report	Opex

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
Responsive, Accountable, Effective and Efficient Local Government System													
Outcome 9:													
Outputs:1 & 7:													
To ensure sound and stable financial management													
Key Strategic Organizational Objectives													
Project No	Priority Areas(IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter target	Reviewed 4th quarter target	Actual 4th Quarter Achievements	Reason for deviation	Progress(% to target)	Means of verification (POE)	Budget Expenditure
109.	SCM	Signed procurement plan	Procurement plan	Signed Procurement plan	Signed Procurement plan	None	No target	None	N/A	None		Signed 2018/19 procurement plan	Opex
110.	SCM	Number of SCM performance reports	Supply Chain Management performance plan	4x SCM performance reports	4x SCM performance reports	None	1x SCM performance report	None	1x SCM performance reports submitted to council	None	100%	SCM performance reports	Opex
REVENUE COLLECTION													
111.	Revenue Management	Cost recovery implementation analysis	Revenue collections	Low revenue collection on billed accounts	100% collection in billed revenue	None	25% revenue collection on billing	None	79% has been collected against billing	None	100%	BS 902 Report	Opex
112.	Revenue Management	Reclassification of debtors accounts	MSCOA compliant debtors classification report	Debtors data transferred from Venus to Solar	Transfer of opening balances from Venus to solar	None	None	Uploading of verified and reviewed data(debtor) and MSCOA compliant analysis	Uploading of verified and reviewed data(debtor) and MSCOA compliant analysis done	None	100%	Updated debtors report	Budget R 500 000.00 Expenditure R 398 000.00
113.	Revenue Management	Maintenance of the MPRA compilation	Supplementary valuation roll	2017/18 GVR and SVR report	Maintenance of the General Valuation roll and the	None	Maintenance of the General valuation roll and the	None	Maintenance of the General valuation roll and the	None	100%	Valuation rolls report and the supplementary roll.	Budget R 300 000.00 Expenditure R 299 400.00

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
Responsive, Accountable, Effective and Efficient Local Government System													
Outcome 9: Outputs:1 & 7:													
Implement a differentiated approach to municipal financing, planning and support													
Administration and financial capability													
To ensure sound and stable financial management													
Key Strategic Organizational Objectives													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter target	Reviewed 4th quarter target	Actual 4th Quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification (POE)	Budget Expenditure
		General valuation roll			development of the supplementary valuation roll		development of the Supplementary valuation roll		development of the Supplementary valuation roll done.				
114.	Revenue Management	Debtors reconciliations	Debtors reconciliation	Number of Debtors reconciliation	12x Debtors reconciliation reports	None	3x Debtors reconciliation reports	None	3x Debtors reconciliation reports done	None	100%	Debtors reconciliation file	Opex
115.	Revenue Management	Number of traffic and Licensing reconciliation reports	12x Traffic and Licensing reconciliation	12x Traffic and Licensing reconciliation reports	12x Traffic and Licensing reconciliation	None	3x Traffic and Licensing reports	None	3x Traffic and Licensing reconciliation reports done.	None	100%	Traffic and Licensing reconciliation reports	Opex
116.	Expenditure management	Number of salary reports	Salary reconciliations reconciled to General Ledger	12 Salary reconciliation reports	12 Salary reports reconciled to General Ledger	None	3 Salary reports reconciled to General Ledger	None	3 Salary reports reconciled to General Ledger	None	100%	Salary reconciliation report	Opex
117.	Expenditure management	Number of VAT 201 reconciliations submitted to SARS	VAT 201 reconciliations	6x VAT 201 reconciliations submitted to SARS	6x VAT 201 reconciliations submitted to SARS	None	1x VAT 201 reconciliation	None	1x VAT 201 reconciliations submitted to SARS	None	100%	VAT 201 report	Opex

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
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Outputs:1 & 7:													
Key Strategic Organizational Objectives													
Project No	Priority Areas(IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter target	Reviewed 4th quarter target	Actual 4th Quarter Achievements	Reason for deviation	Progress(% to target)	Means of verification (POE)	Budget Expenditure
118.	Expenditure management	Number of Expenditure on staff benefits reports reconciled to General Ledger	Expenditure on staff benefits(MF MA section 66)	12 Reports on Expenditure on staff benefits complete	12 x Expenditure on staff benefits reports reconciled to the General Ledger	None	3 x Expenditure on staff benefits reports reconciled to the General Ledger	None	3 x Expenditure on staff benefits reports reconciled to the General Ledger	None	100%	Staff benefits reports	Opex
119	Expenditure management	Number of Petty Cash reconciliations and registers	Petty Cash reconciliations registers	12x Petty Cash reconciliation registers complete	12x Petty Cash reconciliation registers	None	3x Petty Cash reconciliation register	None	3x Petty Cash reconciliation and register done	None	100%	Petty cash Reconciliations	Opex
120.	Expenditure management	Number of updated retention registers	Retention register	4x Updated retention register	4x Updated retention register	None	1x Updated retention register	None	1x Updated retention register done	None	100%	Updated register	Opex
121.	Expenditure management	Number of creditors reports reconciled	Creditor's reconciliation reports	12x Creditors reports reconciled	12x Creditors reconciliation reports	None	3x Creditors reconciliation report	None	3x Creditors reconciliation report done	None	100%	Creditors Reconciliations	Opex
122.	Expenditure management	Number of update of UIF register	Unauthorized, irregular and fruitless and	4x updated UIF register	4x updated UIF register	None	1x Updated UIF report	None	1x Updated UIF register report done	None	100%	Updated register	Opex

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
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To ensure sound and stable financial management													
Key Strategic Organizational Objectives													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter target	Reviewed 4th quarter target	Actual 4th Quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification (POE)	Budget Expenditure
			wasteful expenditure register (UIF)										
123.	AG action plan	Percentage of Auditor General audit queries addressed	Audit action plan	New indicator	100% of Auditor General queries addressed	None	50% of Auditor General queries addressed	None	96% of Auditor General queries addressed	None	100%		Opex
124.	Internal Audit action	Percentage of Auditor General audit queries addressed	Audit action plan	New indicator	100% of internal audit queries addressed	None	100% of Internal queries addressed	None	20% (2 of 10) of Internal Audit queries addressed		20%		Opex
125.	Risk Management	Percentage of risks resolved within timeframe as specified in the register	Risk register	% of risks resolved within timeframe as specified in the register	100% of risk resolved within timeframe as specified in the register	None	100% of risk resolved within timeframe as specified in the register	None	100% (3 of 3) of risks resolved within the timeframe as specified in the risk register	None	100%	Updated Strategic Risk register	Opex
126.	Council	Percentage of Council resolution	Implementation of Council resolutions	New indicator	100% of Council resolutions implemented	None	100% of Council resolutions	None	100% (12 of 12) of Council resolutions	None	100%	Resolution register	Opex

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
Key Performance Area (KPA) 4 : Responsive, Accountable, Effective and Efficient Local Government System													
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Outputs: 1 & 7: Administration and financial capability													
Key Strategic Organizational Objectives													
To ensure sound and stable financial management													
Project No	Priority Areas (IDP)	Key performance indicator	Project Name	Baseline	2018/19 Annual Target	Reviewed 2018/19 Annual target	4th Quarter target	Reviewed 4th quarter target	Actual 4th Quarter Achievements	Reason for deviation	Progress (% to target)	Means of verification (POE)	Budget Expenditure
127.	Audit Committee	Percentage of Audit committee resolutions implemented	Implementation Audit committee resolutions	New indicator	100% of Audit committee resolutions implemented	None	100% of Audit committee resolutions implemented	None	100% (6 of Audit Committee resolution implemented)	None	100%	Updated Audit committee resolution register	Opex

Declaration:

The Municipal Manager of Molemole Municipality hereby submit the 4th Quarter 2018/19 SDBIP Performance report as required by section 72 of the Municipal Finance Management Act, 2003 (Act 56 of 2003).


Mr. M L MOSENA

31/07/2019
 DATE